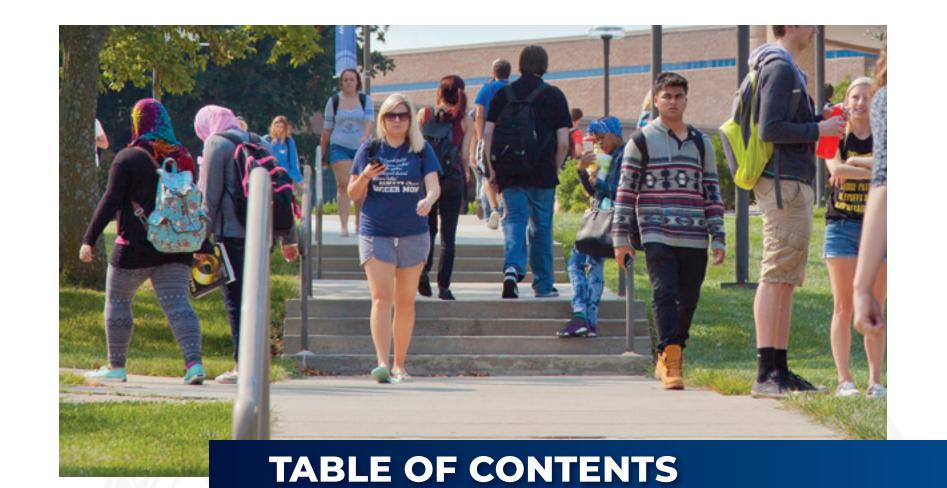
ANNUAL REPORT

2017-2018







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My experience in working with Dr. Beatty has taught me that she has the vision to navigate today's challenges and the passion needed to lead Metropolitan Community College to thrive as you have never before.

Keynote speaker **Dr. Christine Johnson McPhail** (pictured, right), Dr. Beatty's mentor







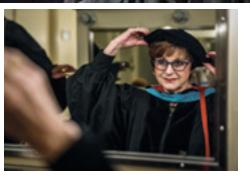


for my little girl and for a lot of little girls around this community

— you are a great role model.

State Sen. John Rizzo





Top: Students from each campus presented the chancellor with gifts tied to the College's mission. MCC-Penn Valley student Daniel Garcia-Roman (onstage with campus president Tyjaun Lee and Dr. Beatty) created a "Faces of MCC" oil painting. Above: A baseball-themed VIP reception took place at the Kansas City MLB Urban Youth Academy. Near right: The presentation of colors was made by Missouri Highway Patrol Troop A. Far right: Chancellor Emeritus Jacqueline Snyder before the ceremony.

YEAR IN REVIEW



Since becoming a multi-campus system in 1969, MCC never had one single mascot. That changed in 2017-18, when students and the College community proposed and voted on a new mascot. MCC Wolves, representing not just the sports teams but the institution as a whole, became official in Fall 2018.

Speaking of sports, MCC consolidated teams under one National Junior College Athletic Association membership and announced the addition of men's cross country and men's and women's golf. The College also offers men's and women's basketball, men's and women's soccer, women's volleyball, softball and baseball.

The single NJCAA membership will allow student athletes to attend classes on any MCC campus instead of being limited to the campus where their sports team is based.



CONSTRUCTING A NEW EARLY COLLEGE PROGRAM

Two Oak Park High School sophomores — one a potential electrician, the other a future construction manager — helped launch the Kansas City Construction Career Academy at a ceremony in April. Upon successful completion of the two-year program at MCC's Business & Technology campus, students will have earned not only their high school diploma but also an A.A.S. degree from MCC in construction and building maintenance.

The new early college program is a partnership of MCC, North Kansas City Schools and JE Dunn Construction.

I like working at MCC because I believe we elevate our community and enrich people's lives."

Joel Shaw, MCC Online instructional designer





Middle College Helps Students Recommit to Education

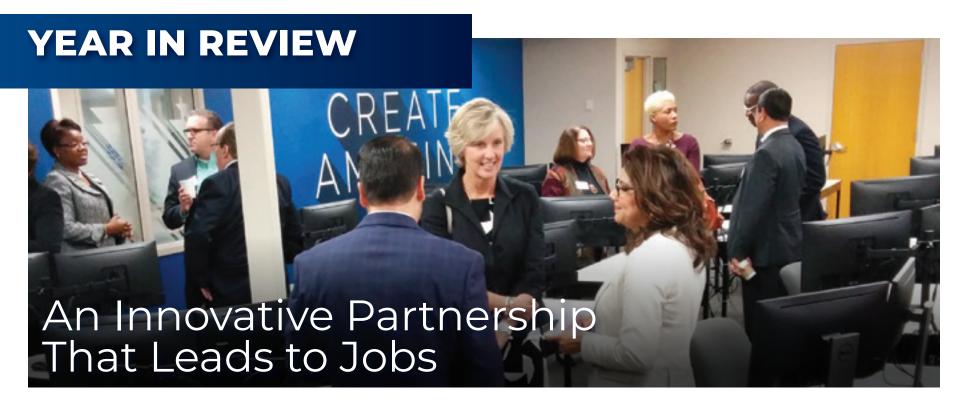
MCC, Kansas City Public Schools and the Full Employment Council launched the Middle College Program, an initiative that puts high school dropouts on a path toward a diploma and post-secondary education.

Through the program housed at MCC-Penn Valley, students ages 16 to 24 access success workshops, online coursework and direct instruction to earn a KCPS high school diploma or high school equivalency credential. After that, the focus turns to post-secondary options, including staying at MCC to earn an associate degree or workforce certificate.

Tuition for students' community college or technical education classes is paid for by the Full Employment Council, which also helps them find jobs.

The new program gives students the chance "to recommit themselves to education and realize their dreams," Chancellor Kimberly Beatty said at a February signing ceremony.

NOW WE'RE THE limited to the campus where their sports team is based.



The Burns & McDonnell Design Innovation Lab was the first partnership of its kind at MCC, but Chancellor Kimberly Beatty resolved it wouldn't be the last. During the lab's October grand opening at MCC-Business & Technology, the chancellor challenged other industry partners to replicate the idea.

The Design Innovation Lab is refurbished classroom space with new desks, computers and a 36-inch plotter for printing blueprints. The lab also serves as home base for supplemental instruction for a handful of high-performing computer-aided drafting/design (CADD) and engineering technology students. Burns & McDonnell employees facilitate the weekly sessions.

Four students were selected for the program in Fall 2017 and six the following semester. Each week, students immerse themselves in real-world engineering projects. Best of all, successful participants are considered for employment at Burns & McDonnell. The engineering firm hired six MCC students in 2017-18.

OTHER NEW PARTNERSHIPS

- An associate in arts degree from MCC now meets University of Kansas general education requirements. MCC students can also earn a "Degree in 3" from KU — a bachelor's degree three years after high school. High-achieving students take a year's worth of MCC courses in high school, spend another year on an MCC campus, then the final two years at KU Edwards Campus.
- Through the Innovation Track program, Lee's Summit R-7 high school juniors and seniors can take up to 30 hours of classes on the MCC-Longview campus, starting in Fall 2018. The goal is to save students time and money on a college degree.
- FastTracks, a partnership between MCC and Northwest Missouri State University, started enrolling students for Fall 2018. It lets students earn an MCC associate degree and a Northwest bachelor's degree in four years without leaving the Kansas City area, thanks to Northwest's campus in Gladstone. FastTrack's degree programs four during the pilot year are expected to expand in Fall 2019.



Nationally Honored Instructor Inspires the Scientists of Tomorrow

Terry Davin, a beloved biology instructor at MCC-Penn Valley, was named one of 49 recipients of a new national award for community college faculty. He was the only Missouri winner of the American Association of Community Colleges' Dale P. Parnell Distinguished Faculty award.

Davin, a teacher for 35 years, joined MCC full time in 1990. Two decades ago, he teamed with Penn Valley history instructor Greg Sanford to create a history/biology learning community, combining their two disciplines into a single class.

"Now in my classes, students become the biologist or historian and have to logically work through a problem and look for information that will allow them to solve the problem," Davin said. "It's more difficult for the student, but in the end they learn the material better, and for most they enjoy the class more."

Nancy Harrington, chair of the campus' Science, Math and Engineering Division, said that when she has the opportunity to observe Davin's students in the lab, "I see focus, discovery, concentration, questioning and inspiration. These are the ingredients for the scientists of tomorrow."



These MCC employees were recognized at the Missouri Community College Association convention in Branson in November:

- AWARD OF DISTINCTION: Karen Curls, MCC-Penn Valley criminal justice instructor (pictured, second from left, with Dr. Tyjaun Lee, Dr. Kimberly Beatty and Trustee Barbara Anne Washington)
- SENIOR SERVICE AWARDS: Parmajit (Rani) Duggal, MCC-Maple Woods biology instructor; Bob Florence, MCC-Blue River community relations coordinator; Julianne Jacques, MCC-Penn Valley counselor; Genea Wilson, MCC-Longview administrative assistant

YEAR IN REVIEW

NEW STRATEGIC PLAN LAYS GROUNDWORK FOR THE FUTURE

MCC's Board of Trustees approved the College's 2017-2021 Strategic Plan in September 2017. The plan includes goals and objectives for five strategic themes:

- Student Success
- Equity, Diversity and Inclusion
- Resource Development and Alignment
- Culture and Environment
- Structure and Processes

The plan includes eight measurable key performance indicators (KPIs) focused on student outcomes; cultural competence of employees; the institution's culture; a new performance review process centered on College priorities; increasing the percentage of budget going to instruction and student services; identifying new external funding opportunities; and increasing the alumni base.



Learn more at mcckc.edu/strategicplan

Terrell Tigner Named a College and Career Readiness Champion



Terrell Tigner, who led MCC-Penn Valley's Men of Color program, was honored as an ACT College and Career Readiness Champion. He was one of 30 national honorees in the postsecondary category, the only one from Missouri.

ACT is the nonprofit organization best known for the ACT test.

Tigner, associate dean of student development at Penn Valley in 2017-18 (now dean of student services at MCC-Maple Woods), worked with a diverse range of students including minority males. "Terrell stands tall as a beacon of hope for these students, sharing his own story of growing up in Detroit, Michigan, in a community very much like the Penn Valley community," MCC's Rene Bennett wrote in a nomination letter.

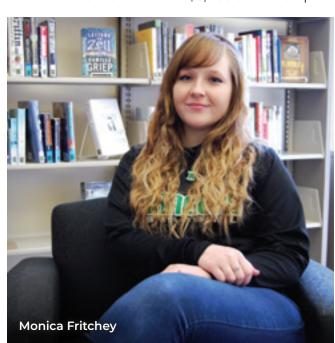
"He explains how his life was forever changed because of his education, and inspires students to believe in their own ability to have a different life."

An honoree in the workforce category was the Full Employment Council's Shelley Penn, who was nominated by MCC. The College worked closely with Penn to coordinate career classes at the Jackson County Detention Center.



Future Engineer, Teacher Earn National Academic Honors

MCC-Blue River student and Marine Corps veteran Joshua Gray was named one of 20 members of the 2018 All-USA Academic Team, an honor that came with a \$5,000 scholarship.



Gray, who served in Afghanistan, was also recognized as a 2018 New Century Transfer Pathway Scholar, which included a \$2,250 scholarship. Both scholarship programs are affiliated with Phi Theta Kappa, the honor society for students at two-year schools. Gray was president of Blue River's PTK chapter.

He plans were to finish his MCC associate in engineering degree, then transfer. His dream school? That'd be MIT, the Massachusetts Institute of Technology. He eventually wants to become a biomedical engineer and develop robotic prostheses for not only wounded soldiers but anyone else who needs one.

Another student who won a top academic honor in 2018: Blue River's Monica Fritchey, one of the three Missouri community college students named to the 2018 Coca-Cola Academic Team. She also received a \$1,000 scholarship. Fritchey is planning to become a math teacher.

GOur MCC family works hard to make sure we are preparing students to be successful in life.

Kat Painter, senior administrative assistant, MCC-Longview



 $\mathbf{9}$



The Board of Trustees approved an MCC tuition rate for dual credit/enrollment students that is 50 percent less than standard tuition, effective 2018-19.

The reduced tuition rate (approved in January) applies to students in school districts that have agreements with the College. Dual-credit students — such as those at the Early College Academy at MCC-Penn Valley (pictured) — will now save just as much on MCC tuition as students who take college classes at high school sites.

"This is a bold move toward equity,"
MCC Chancellor Kimberly Beatty said.
"We want every student to have access

to a higher education and the ability to change their lives. This is the mission of community colleges."



My MCC political science instructor, John Shively, doesn't just teach us things you need to know for class. He teaches you things you can use throughout your entire college career.

Brandon Baker, 2018 MCC-Longview graduate









MCC-Longview Campus Center Renamed For Long-Serving Trustee

A chilly November afternoon didn't keep well-wishers from celebrating the life and dedication of Metropolitan Community College icon Robert H. Martin at the unveiling of a building renamed in his honor.

Mr. Martin died April 3, 2017, after serving the College for an unprecedented 41 years on the Board of Trustees. His wife, retired MCC administrator and instructor Ellen Forrest Martin, was on hand as MCC-Longview's key administrative and student services building was christened the Robert H. Martin Campus Center.

Appointed by the Board of Trustees in 1976 to fill a vacancy, Mr. Martin was first elected to the board in 1978 and subsequently re-elected to six additional terms.

"He was clearly living a life of service," MCC Chancellor Kimberly Beatty said at the naming ceremony. Colby Cole, MCC-Longview's student government president, said the naming honor was "beautiful (because) we are using the name of Robert Martin not to mourn the end of a life, but ... to celebrate the thousands of people beginning their lives" as MCC college students.



In talking with community members, I find that most people have some sort of personal connection and a deep respect for MCC.

Jeremy Davis,
MCC economic development manager



MCC launched a skilled trades apprenticeship program in Fall 2017 that combines paid, on-the-job training with college coursework. At the end of an apprenticeship, a student will have acquired not only job skills but also MCC certificates or an associate in applied science degree. The 13 U.S. Department of Labor-approved programs include production technician (16 months), welding (two- and four-year options), building maintenance (two- and four-year), HVAC (three-year) and automotive (four-year).

Student government gave me a ton of leadership skills. Because of that I got promoted at my job. They liked that I can go up to anybody and talk to them.

Lacy Goettling, 2018 MCC-Blue River graduate



One of the first MCC apprentices was Anthony Balducci, a maintenance technician at Pratt Industries, which makes corrugated cardboard packages and displays. His first semester, besides working full time, he took two MCC courses, with tuition paid by his employer.

Balducci said he always wanted to go to college but wasn't sure what he should study. As an apprentice, he has a lot on his plate — work, school and family — but knows he's building a better future.

Pratt Industries, meanwhile, sees the value of investing in employees. Companies in need of skilled workers can wait for workers to come to them, but sometimes it makes more sense to identify people already on the payroll who could benefit from education and training.

"Engaging our current workforce, and especially the millennial generation, will require an experiential learning process," said Shonda Atwater, MCC apprenticeship director. "As a region, we must be creative and aggressive if we are to expand economic growth."

A BRIGHT, WELCOMING, STUDENT-CENTERED SPACE





College leadership, trustees and MCC Foundation members celebrate the grand opening of the MCC-Penn Valley Student Success Center. Also on hand: Carey Wilkerson Looney (third from left), representing the Marion and Henry Bloch Family Foundation, and Tony Twyman (fourth from right), representing the David T. Beals III Charitable Trust.

MCC-Penn Valley officially opened its new Student Success Center at a ceremony in October. The revitalized space — which involved renovating about 31,000 square feet on the second floor of the Campus Center — features ample seating, study tables, classrooms, private study rooms, computers and even snacks to keep students focused.

The Student Success Center provides collaborative spaces for group study and tutoring sessions. Faculty can hold office hours or class meetings there. It's also connected to the library, enabling students to easily check out learning materials.

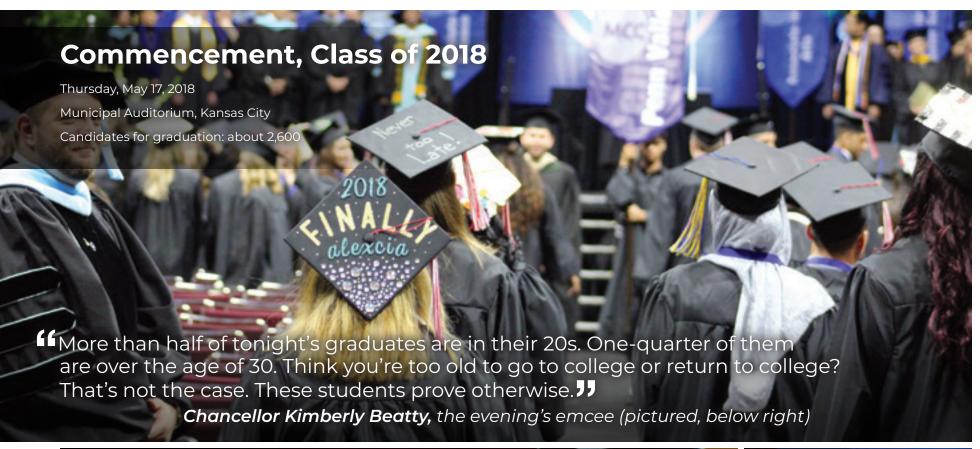
The project was made possible by four major donors — Marion and Henry Bloch Family Foundation, Follett Corporation, David T. Beals III Charitable Trust (Bank

of America, Trustee) and the Sunderland Foundation — in conjunction with the MCC Foundation.

the best teacher I can be. Through professional development opportunities and tuition assistance, I have been able to attend national conferences and complete my Ph.D.

Lynn Canaday, business instructor, MCC-Blue River

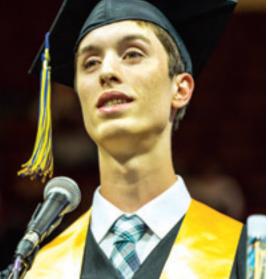




that thrill of discomfort. Because only when we are uncomfortable do we know we are growing ... and learning ... and striving to reach our ultimate potential.

Justin Kelleher, the first student speaker

Justin Kelleher, the first student speaker since MCC started holding one unified commencement ceremony for all campuses in 2012



















The No. 1 determinant of a person's health status is their economic status. And the No. 1 determinant of their economic status is their level of education. ... I get to see day in and day out the power and the impact of education. ...

Alumnus **Charlie Shields**, president and CEO of Truman Medical Centers and president of the Missouri Board of Education

BY THE NUMBERS

STUDENT HEAD COUNT



CREDIT HOURS

16

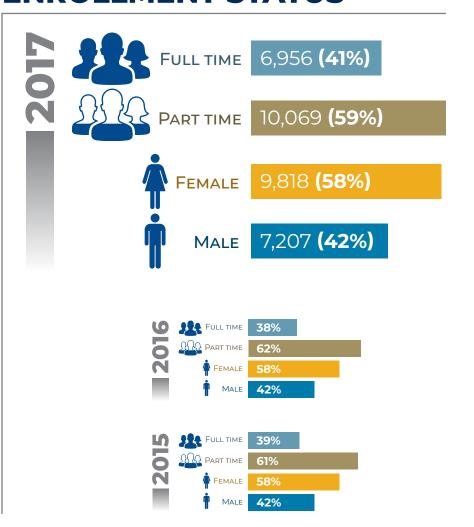


HIGH SCHOOL PENETRATION



(Percentage of in-district high school graduates attending MCC)

STUDENT ENROLLMENT STATUS



Numbers are from fall semester. Source: MCC Office of Institutional Research and Assessment

STUDENT RACE/ETHNICITY



COLLEGE FINANCIAL RESULTS

\$139,236,832 Total Revenue

\$140,467,827



Instructional Institutional support Plant operation and maintenance Academic support Scholarships and fellowships Depreciation **Total Expenditures** nterest expense Auxiliary expenses \$128,466,761

Black 15%

Asian 3%

Hispanic 10%

American Indian 0.3%

Pacific Islander 0.3% Multiracial 7%

American Indian 0.3%

Pacific Islander 0.3%

Unspecified 3%

Hispanic 10% Asian 3%

Multiracial 6%

Unspecified 0.3%

2016-17 2015-16

710 17	2015 10	
13,616,222	\$42,874,621	Instructional
23,032,954	\$18,935,573	Institutional support
6,825,981	\$5,721,483	Public service
15,292,065	\$14,230,061	Student services
12,031,489	\$11,295,719	Plant operation and maintenance
13,725,198	\$15,147,574	Academic support
4,345,899	\$4,897,540	Scholarships and fellowships
6,278,919	\$6,425,809	Depreciation
2,538,652	\$2,005,422	Interest expense
1,265,354	\$4,114,199	Auxiliary expenses
28 952 733	\$125,648,001	Total Expenditures

\$125,648,001 Total Expenditures &

MCC FOUNDATION



The Metropolitan Community College Foundation honored donors Matt and Judith Flynn at a Gratitude Reception in April. The former MCC-Penn Valley instructors established the Cristo Rey Kansas City Scholarship in 2007 for students graduating from the midtown Catholic high school. So far. 20 students have received the Flynns' scholarship for study at MCC-Penn Vallev.

The couple were presented with the 2018 Vision Award from the MCC Foundation "in appreciation of your dedication to student success." words that were inscribed on a glass vase filled with fresh flowers.

"It probably should be going to the students," Judith Flynn said in accepting the honor. "They're the true heroes."

Several MCC scholarship recipients attended the event, and others were featured on a video wall.

Above: Matt and Judith Flynn founded the MCC Foundation's Cristo Rey Kansas City Scholarship. Recipients of the scholarship attend the MCC-Penn Valley campus, where both Flynns were once instructors.

Left: MCC scholarship recipients who attended the Gratitude Reception included (from left) Keosha Mwangi, Qiv'Vaugh Fields, La Donna Thompson with son Timothy, Vanessa Torres, Daisy Garcia Montoya and Emanuel Burnette.

CHANCELLOR'S MLK SCHOLARSHIP **EXPANDS TO FIVE AWARDS**

During the first three years of the Chancellor's Martin Luther King Jr. Scholarship program, one service-minded early college student received the honor annually.

But in January 2018, with support from the MCC Foundation, the program expanded: Five students, one from each campus, received awards. To be eligible, students had to show evidence of leadership potential, demonstrate service to the MCC community and beyond, and have at least a 3.25 GPA.

In remarks at the scholarship luncheon, Chancellor Kimberly Beatty referred to the "promissory note" portion of Dr. King's "I Have a Dream" speech and noted that the community college mission is access to education for all. One could argue that King's words helped launch the community college charge to democratize higher education, she said.



2018 winners of the Chancellor's Martin Luther King Jr. Scholarship were (from left, holding their awards) Joshua Everett, Katie Dailey, Daniel Garcia-Roman, Savana Heffner and Christian Hernandez. They're pictured with Chancellor Kimberly Beatty (center) and members of the Executive Cabinet and MCC Foundation board.

A RECORD-**SETTING YEAR**



\$560,995

the MCC Foundation in 2017-18

That beat the previous record by more than \$230,000 (\$328,525, set in 2016-17)

Number of individual Foundation scholarships awarded

381

MCC students who received scholarships through the Foundation in 2017-18

145

Students who received the MCC Foundation Board of Directors Scholarship (Amounts varied, based on need)

Metropolitan Community College Foundation Donors

\$50.000 and above

Marion and Henry Bloch Family Foundation

The H & R Block Foundation

\$10.000-\$49.999

E. Kemper Carter and Anna Curry Carter Community Memorial Trust

General Motors Technology Donation Program

Gabriel Hernandez

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Missouri Arts Council

Richard E. Richardson Educational Opportunities Trust

Sherman Family Foundation

Truman Heartland Community Foundation

\$5.000-\$9.999

Brislev Scholarship Trust

Cerner Corporation

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Matthew and Judith Flynn

Ford Motor Company

George A. Hanson Jr.

Estate of Marie M. Kellogg

Christopher T. Majors

Saint Luke's East Hospital

UMKC Regional Professional Development Center

\$1.000-\$4.999

Anonymous

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Jan Rog and Steven Cromwell Darin and Michelle Shank

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Robin and Scot Stubenhofer Stueve Family Foundation

Yvette M. Sweenev

Up to \$249

Anonymous

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Vector Tool & Engineering Vista Manufacturing Company

Brenda Wagner Carolyn Watley Arlivia S. White Donald K. Wiltfong

Donor listing includes all cash and in-kind gifts donated from July 1, 2017-June 30, 2018.

MCC FOUNDATION Board of Directors



The MCC Foundation Board of Directors (from left): Matt Johnson, Barbara Anne Washington, Bret Bonge, Gabriel Hernandez, Mike Pospisil, Vicki Westerhaus, Matt McFadden, Crystal Johnson, Chancellor Kimberly Beatty, Christopher Lipp, Ryan Morehead, Ruth Stricklen Pullins, Carolyn Watley, Michael Roane and Elizabeth Alex.

their gift really goes a long way. If it wasn't for their generosity, I don't know if I'd be in school today.

Jen Bess, MCC-Penn Valley student and recipient of the MCC Foundation Board Scholarship



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Financial Advisor, UBS Financial Services

Matt McFadden Vice Chair/Chair Elect Principal, Executive Managing Director, Newmark Grubb Zimmer

Rafael Garcia SecretaryPrincipal, Garcia Architecture, LLC

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Vice President, Burns & McDonnell

Vicki Westerhaus Member at Large Partner, Bryan Cave Leighton Paisner

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Christopher Lipp System Director, Saint Luke's Health System

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Resources Officer, Truman Medical Centers

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Wayne Strickland Retired

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Carolyn Watley Vice President, Community Engagement, CBIZ Benefits and Insurance Service

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Ryan Morehead Staff Representative MCC-Longview Cultural Arts Center Coordinator

Ex-Officio Directors

(non-voting)

Dr. Kimberly Beatty MCC Chancellor

Jessica Ramirez Executive Director, MCC Foundation

Barbara Anne Washington

Board of Trustees Representative Attorney, Washington Law Firm

Directors Emeritus

(non-voting)

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Carl DiCapo Retired

John Dillingham Retired, Dillingham Enterprises

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Mary Hunkeler Retired

Anita Maltbia Director, Green Impact Zone

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t.

Metropolitan Community College Board of Trustees



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Cindy Adams
Subdistrict 2 (2018-)



Subdistrict 4 (2018-)



Michael R. Brown
Subdistrict 6 (2016-)
Vice president (2018-)

MCC's trustees, who are elected by the public, serve six-year terms. The board meets monthly.



Dear MCC friends, colleagues and community members:

The 2017-2018 academic year was a transformational one for Metropolitan Community College, and the work we started should take us to the next plateau. The College's new vision statement, found in the 2017-2021 Strategic Plan, compels us to become "a high-performing institution that is learning-centered, affordable and aligned around student success." To get there, we will need to build the necessary institutional capacity, which is why we've devoted much time to analyzing key issues within MCC operations. Meanwhile, a realignment of leadership should make the College more student-centered and dedicated to our core mission.

While I am proud of what we accomplished this year, I also recognize that much remains to be done. We must not lose sight of who our students are, where they come from or their individual challenges. We must continue to endeavor to provide MCC students with a consistent experience — no matter which campus they attend or which programs they choose.

I am pleased to report that innovation is in the air at MCC. At our employee in-service in Fall 2017, I told faculty, staff and administrators that I wanted them to dream again and not be afraid to fail. Subsequently, we formed the MCC Innovation Council and held our first Innovation Summit, open to all employees, in June.

At our 2018 in-service, innovation was the day's theme, and three MCC Beta Testers groups had five minutes each to pitch ideas to fellow employees and a panel of judges. One of the pitches, a campus navigational app, was the official winner, receiving a \$10,000 innovation grant. But I expect the other two ideas to move forward as well. One is a debt forgiveness program for students who haven't attended in over two years and who are in arrears for less than \$1,000. The other calls for expanding the popular College for Kids program.

LOOKING FORWARD



innovation group proposed an MCC campus navigational app.

I look forward to continuing our momentum. As we like to say around here, MCC is on the MOVE! Thank you for all you do for our students and college community.

Sold Sold

Dr. Kimberly Beatty Chancellor





3200 Broadway, Kansas City, Missouri 64111 816.604.1000 | mcckc.edu

MCC-BLUE RIVER

20301 East 78 Highway Independence, Missouri 64057

MCC-MAPLE WOODS

2601 Northeast Barry Road Kansas City, Missouri 64156

MCC-BUSINESS & TECHNOLOGY

1775 Universal Avenue Kansas City, Missouri 64120

MCC-PENN VALLEY

3201 Southwest Trafficway Kansas City, Missouri 64111

MCC-LONGVIEW

500 Southwest Longview Road Lee's Summit, Missouri 64081

MCC ONLINE

mcckc.edu/online